

POLICE

The mission of the Police Department is to improve the quality of life in the community by providing professional and ethical public safety services in partnership with citizens, so as to identify, prevent and solve the problems of crime, fear of crime, social disorder and neighborhood decay.

Overview

The Police seek to maintain a safe environment for all residents of Wichita. A safe environment is achieved through aggressive crime prevention activities, diligent community policing and neighborhood involvement, swift response to calls for service, and determined criminal investigation and apprehension activities. Services are provided to each neighborhood beat by six police officers and one specially trained community police officer.

Patrol services are provided through four Police sub-stations, located in each quadrant of the city. Over 100 officers work from each sub-station.

The Department is organized into three Divisions: Field Services, Investigations and Support Services. Patrol officers in the Field Services Division work from four patrol bureaus in Wichita, each with a community police sub-station. In addition to beat officers and community policing officers, each bureau in Field Services includes a Special Community Action Team (SCAT), as well as a cadre of School Resource Officers engaged in prevention and mentoring activities at local schools.

The Investigations Division is responsible for follow-up after a crime has been reported and is organized functionally around types of criminal activity to facilitate officer specialization and coordination. Sections include: Persons Crimes, which investigates murder, rape, and gang related offenses; Property Crimes, which works cases involving larceny, robbery, burglary, auto theft, forgery and fraud; and a Special Investigations section which focuses on narcotics, prostitution and alcohol offenses. The Division also operates the Police Laboratory and the Property and Evidence facility, which provides evidence collection, analysis and storage services.

The Support Services Division performs a variety of ancillary activities. The Special Services Bureau includes Planning and Research, Community Affairs, School Liaison, Fiscal Affairs and Court Liaison sections. The Records Bureau includes SPIDER and data control sections. The Training Bureau is responsible for in-service and recruit training at both the Training Center and the Firearms Range. The Special Operations Bureau coordinates the activities of the Air Section, the Bomb Squad, the Honor Guard, Reserves, Chaplains and the Mounted Unit.

Finance and Operations

The Police budget continues funding for 634 commissioned positions, including the 141 added since 1995 as part of the Public Safety Initiative. Eight grant funded School Resource Officers are included. More officers will be added in the future, as traffic positions are commissioned and new beats are added.



Each of the 36 patrol beats has a community police officer, who interacts directly with the community and tailors police services to meet the specific needs of each neighborhood.



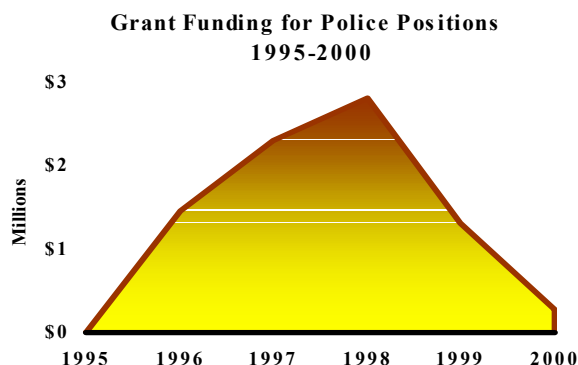
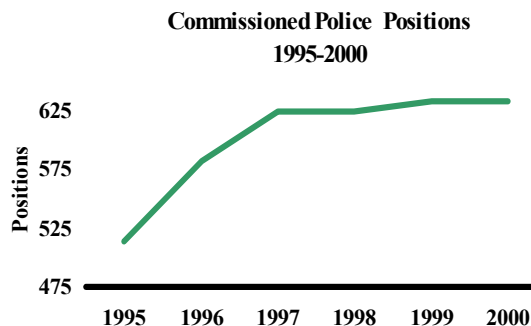
The budget includes recent organizational changes which incorporate the Traffic Bureau into the four Field Services Bureaus. The change will increase efficiency and allow traffic enforcement to maintain a neighborhood focus. In addition, the budget includes funding for the transition from the use of motorcycle officers to officers in patrol cars. A final component of the traffic reorganization is the conversion of civilian Traffic Safety Officers to commissioned police officers. Commissioned officers are perceived as more effective, bringing the total additional police officers up to 13 when the transition is completed.

To improve service in newly annexed areas, two additional Police beats will be created in 2002. One beat will be created by internal re-organization. Funding for the second beat will be from the General Fund. In

conjunction with the addition of two beats, all other beats will be restructured to enhance response times.

Police Grant Resources Thousands of Dollars				
	2000	2001	2002	2003
Local Law Enforcement				
Block Grant	1,007	759	0	0
Narcotics seizure funds	535	619	0	0
Weed and seed	92	50	0	0
COPS Universal	618	0	0	0
Other grants	6	0	0	0
School Resource Officers	0	333	357	192
Total Grant Resources	2,258	1,761	357	192

The Police Department is financed primarily from the General Fund; however, currently eight commissioned positions are grant funded. Some costs are offset by revenues, including reimbursements from the Sedgwick County Sheriff's Office for a small portion of SPIDER costs; and reimbursements from the State of Kansas for training center costs.



Field Services Division. Basic Police response is provided through the Field Services. Police substations, one in each quadrant of Wichita, are staffed 24 hours a day by a badge on the floor, providing residents around the clock access to police assistance. Each substation serves as an office for over 100 police officers assigned to the bureau. In addition, numerous satellite offices have been made available to police officers, typically through partnerships with the private sector and other public agencies. With police presence in the four Mini-City Halls, which are scheduled to open in mid 2001, citizens will have still better access to police services.

Patrol activities are organized at the beat level, with the City divided into 36 beats. Each beat has a team of six beat officers and a community police officer that respond to neighborhood needs.



During the last five years, a significant expansion of police positions was undertaken, initially establishing community policing in selected beats. The impressive results of the trial program led to community policing citywide. In 1995, a panel was formed to develop recommendations for enhancing police resources. The group's efforts resulted in the Public Safety Initiative, which was launched in October 1995. The Public Safety Initiative added 112 commissioned positions (and 15 support positions) over three years.

During the increase in commissioned strength from 1995 through 1998, the City defrayed a significant portion of the costs by utilizing federal grant dollars. However, the federal grants supporting beat officers expired July 2000, increasing the level of General Fund dollars needed to support the Police Department.

Selected Performance Measures - Field Services				
	1999	2000	2001	2002
Total UCR* Part 1** crimes per 1,000 pop.	68	65	65	65
Average response time of emergency calls	4.4	4.4	4.4	4.4
Total UCR property crimes per 1,000 pop.	62	59	59	59
*Uniform Crime Reporting				
**Part 1 crimes include murder, rape, robbery, and assault				

Field Services personnel focus on both pro-active (crime prevention activities) and re-active (responding promptly to calls for service) functions. The effectiveness can be measured in a variety of ways. Average response time along with the crime rate measures is used to evaluate the effectiveness of field services personnel.

Community Policing ñ SCAT. Police services are tailored to meet the specific needs of a particular beat through community police officers. Although the community policing philosophy is pervasive throughout the organization, 36 officers serve as a direct and easily identifiable link between neighborhood residents and the police department. With the opening of the Mini-City Halls, the link will be strengthened between citizens and their community police officers.

The community policing program tailors services to the needs of the particular of the neighbor-

Each of the four patrol bureaus has nine officers forming a SCAT. Teams direct efforts to improving the quality of neighborhoods by targeting police enforcement at specific areas of suspected criminal activity. The teams are often used to provide an additional police presence, supplementing beat officers.

Traffic. Each patrol bureau now has traffic officers assigned to specifically address traffic concerns in the bureau. The officers focus on DUI enforcement, as well as accident investigation and routine traffic ordinance enforcement. In conjunction with the re-assignment of traffic officers to the patrol bureaus, police motorcycles were eliminated in favor of patrol cars. The elimination of police motorcycles is projected to reduce worker's compensation and disability retirement costs in the future. In addition, a centralized unit is included in the Support Services Division. The unit includes detectives who conduct follow-up investigations on all hit and run accidents and investigate fatalities.

To increase the effectiveness of staff, civilian traffic investigators will be replaced with commissioned police officers in the future. Ultimately, the transition will add up to 13 commissioned positions that, in addition to accident investigation, can also enforce traffic ordinances and respond to other calls for service. In an attempt to continue to decrease traffic accidents and fatalities, each marked beat car will



be equipped with a radar unit in 2002. The additional radar units will effectively quadruple the number of radar-equipped officers.

In an effort to target enforcement efforts at high-risk locations, the department has implemented the NOTE (Neighborhood Oriented Traffic Enforcement) system. The NOTE system, with accident and fatality information prepared by Planning and Research staff, focuses on enforcement and deterrence activities. Traffic officers also respond to complaints by conducting traffic enforcement activities in suggested by citizens.



The Wichita Police Department's targets drunk drivers in an effort to reduce traffic fatalities. Traffic officers perform DUI enforcement from the four police bureaus.

School Resource Officers. Field Services personnel also staff the Department's School Resource Officer program. One officer is assigned to each of the six public high schools in Wichita, and 14 officers are stationed at middle schools (of which eight positions are funded with federal grants). In addition to providing classroom curriculum, the officers serve as role models

to youth, coordinating extra curricular activities that are often targeted at at-risk youth. The 20 school resource officers, coupled with the five school liaison officers working with elementary school students, increase the focus on prevention of criminal behavior by identifying at-risk youth and working with them to encourage positive behaviors.

The Investigations Division handles follow up investigation of criminal offenses. Investigations are conducted by more than 100 commissioned personnel; most are detectives. The detectives are primarily organized into nine functional areas: Homicide; Sex Crimes; Gang/Felony Assault; Exploited and Missing Children; Auto Theft; Financial Crimes; Burglary; Robbery/Assault; and Larceny. In addition, the department maintains Narcotics, Intelligence and Administrative sections. The Investigations Division is also responsible for the laboratory and the property and evidence facilities.

The Division focuses on the clearance of criminal offenses, which generally requires that a suspect be identified and/or that charges be filed against the suspect. Recent improvements in clearance rates are attributable to the increased number of detectives that were added through the Public Safety Initiative, as well as to the increased focus as a result of the reorganization of the Investigations Division. The reorganization lead to increased specialization of detectives. In 2001, the improvements in the Investigations Division have led to recognition of

Selected Performance Measures - Traffic				
	1999	2000	2001	2002
Traffic fatalities	25	10	10	10
Traffic injury accidents	3,282	3,114	3,000	3,000
Injury accidents per 1,000 pop.	10.03	9.04	9	9
Moving citations	82,915	73,699	85,000	85,000
Citations per 1,000 pop.	262	214	270	270
DUI arrests per 1,000 pop.	7.61	6.88	7	7
DUI arrests	2,491	2,368	2,500	2,500

Selected Performance Measures - Investigations				
Percent of Crimes Cleared				
	1999	2000	2001	2002
UCR part 1 crimes	26%	26%	26%	26%
UCR violent crimes	60%	66%	66%	66%
UCR property crimes	23%	23%	23%	23%

the Police Department as a finalist for the prestigious Webber Seavey Award for Quality in Law Enforcement.



Persons Bureau. The budget funds 43 commissioned positions that investigate violent crimes, including homicides, assaults and rapes. Clearance rates in this area have increased dramatically in the past few years, as the section was reorganized. Officers were transferred from the Intelligence Section and assembled into a Gang/Felony Assault Team. In addition, specialization of investigate efforts has boosted the clearance rate. Staff also have teamed with Sheriff's officers and State of Kansas staff to form the Exploited and Missing Children Unit.

	Selected Performance Measures - Persons & Property			
	1998	1999	2000	2001
Homicides cleared	96%	85%	100%	100%
Rapes cleared	100%	78%	100%	100%
Aggravated assaults cleared	70%	77%	80%	80%
Auto thefts	1,903	1,859	1,850	1,850
Auto thefts cleared	17%	21%	21%	21%
Burglaries	4,253	3,948	3,900	3,900
Burglaries cleared	15%	14%	15%	15%

Property Bureau. Less violent, property crimes are investigated by the 48 commissioned officers assigned to this bureau. Property crimes include auto theft, larceny, burglary, robbery and fraud. The Computer Crimes Section and the Financial Crimes Section have been established in recent years with grant funds. Between 1997 and 1999, grant funds were received to establish and train a two-person team to focus exclusively on the use of computers in criminal offenses. Detectives in this bureau, in close cooperation with FBI agents, have targeted commercial robberies in Wichita, significantly increasing the clearance rates.

As a final component of the Public Safety Initiative, six detectives were added to increase the focus on forgery, embezzlement, fraud and other financial crimes. The six detectives regularly present fraud alert and traveling con man awareness programs to the community, and make presentations to the Wichita Area Retail Crime Council.

Special Investigations Bureau. To investigate vice and narcotic violations, the Department maintains a Special Investigations Bureau staffed with 36 positions (33 of which are commissioned). Also included in the Bureau is an Intelligence Section, which monitors and attempts to locate and arrest the more violent criminal element. The staff also work closely with the Gang/Felony Assault Unit and SCAT officers, as appropriate.

The Police Lab is planned to be merged with the Sedgwick County Forensics Science Center beginning in 2002.

Police Laboratory. The Police Laboratory, a component of the Investigations Division, has 14 crime scene investigators and supervisors who focus on collecting evidence at crime scenes. Two chemists and two photographers analyze the evidence. The Property and Evidence section is staffed with seven positions and is responsible for storing and transporting all evidence.

The Laboratory also includes two forensic examiners who analyze latent fingerprints. The Department utilizes a terminal networked to the Automated Fingerprint Identification System (AFIS) at the Kansas Bureau of Investigation headquarters in Topeka. AFIS has proven to be invaluable in solving crimes and identifying criminals, resulting in higher clearance rates.



The Support Services Division provides a variety of services to the department. The Division is organized into four bureaus: Special Services, Records, Training, and Special Operations. The Professional Standards section is also included in this Division.

Special Services includes Planning and Research, Community Affairs, School Liaison, Fiscal Affairs and Court Liaison sections. Planning and Research, with a staff of five, provides crime statistic analysis used to direct police resources at specifically identified problem areas. The four officers assigned to Community Affairs focus on crime prevention by providing free security audits to Wichita residents and businesses.

The Fiscal Affairs section, a staff of five, is responsible for payroll, budgeting and all other departmental financial matters. The Court Liaison section coordinates officer appearances in court to mitigate officer inconvenience and overtime. The School Liaison section works with children teaching the DARE program to area 5th graders, as well as administers other prevention programs. In 2002, the Special Services Section will also be tasked with the monitoring and the implementation of the City's false alarm ordinances.

The Records Bureau's 76 civilian positions are divided into two sections. The SPIDER section provides informational support, typically via radio, to beat officers, checking suspects for City warrants and other support. The remainder of the records staff provides clerical support in creating, transcribing and filing police cases. Report transcription has recently improved due to the investment in a new digital dictation system. The digital dictation system has improved the speed and effectiveness with which police reports are recorded and can subsequently be accessed.

The Training Bureau coordinates recruit training, in-service training and firearms training for all department staff. In conjunction with the Sedgwick County Sheriff, the Police Department operates a Training Center in north Wichita. Expenses are generally split 75 / 25 percent between the City and County. The facility also functions as a back-up emergency communications center. Annually, an average of 40 police recruits are trained, in addition to coordinating over 25,000 hours of in-service training for commissioned personnel.

In 2002, the City Safety Office is budgeted to purchase a new driving simulator. Working closely with Police Training staff, the simulator will be utilized by Police to enhance recruit driving awareness, in an effort to reduce vehicle accident costs.

The Training Bureau also provides firearms training at the Joint Law Enforcement Firearms Training Facility. Costs of the facility are shared equally between the Police Department and the Sedgwick County Sheriff. The facility provides both live fire training, and simulated firearms training.



The department operates two helicopters to search for suspects, monitor events and track fleeing criminals.



The Professional Standards Section is staffed with four commissioned and one civilian position. Their primary responsibility is to actively investigate citizen concerns regarding the delivery of Police services, to ensure that services are provided in a professional manner.

The Special Operations Bureau is responsible for the Air Section, the Accident Follow-up Unit; the Warrant Office and other units comprised of officers permanently assigned to other duties, such as the eight person Bomb Squad that handles ordnance disposal throughout the region; the highly trained Special Weapons and Tactics team of 15 officers available for high risk, violent or hostage situations; the 12-member honor guard that represents the department and City at special events, and the 12 member Mounted Unit. In addition, the Bureau also coordinates the chaplain program.

The Air section currently operates two Schweizer Model 300 helicopters. Three commissioned positions and one mechanic are assigned full-time to helicopter duty. The helicopter provides air support during automobile chases allowing ground officers to use less aggressive pursuit tactics. Other services include searching for fleeing suspects and missing persons. Currently, a private vendor performs the maintenance for the helicopter. In addition, staff are currently evaluating the Police air service delivery model, to determine which equipment and contracted arrangements are needed in the future.

The Mounted Unit provides crowd control services, particularly during the annual River Festival. The Mounted Unit has been utilized for patrolling the Old Town entertainment and shopping centers during the holiday season. The budget includes funding to stable the City-owned horses at a commercial stable and training facility.

The Warrant Office, which was transferred from Municipal Court in 2000, works in close coordination with Planning and Research, SPIDER and the beat officers to apprehend persons with City warrants. The Warrant Office includes eight commissioned warrant officers, in addition to civilian support staff. Annually, the Warrant Office serves over 12,000 warrants.

**** Financial summary follows on page 86. ****



“Wichita... a City Achieving the Extraordinary”

Police Department Budget Summary					
	2000 Actual	2001 Adopted	2001 Revised	2002 Adopted	2003 Approved
Personal Services	39,356,849	41,390,350	41,595,560	44,417,840	46,833,680
Contractual Services	4,386,151	4,354,220	5,007,172	5,093,160	5,108,500
Commodities	964,331	607,370	755,711	677,640	675,690
Capital Outlay	874,759	0	506,453	167,730	0
Other	1,558,535	1,070,510	528,755	32,120	222,110
Total Police Department Expenditures	47,140,625	47,422,450	48,393,651	50,388,490	52,839,980
COPS Universal Grant	617,943	0	0	0	0
Local Law Enforcement Block Grant	1,006,997	0	758,888	0	0
Narcotics Seizure Funds	534,913	0	618,192	0	0
COPS in Schools	0	272,480	333,720	356,740	191,480
Other Grant Funds	98,784	0	49,891	0	0
General Fund	44,881,988	47,149,970	46,632,960	50,031,750	52,648,500
Total Police Resources	47,140,625	47,422,450	48,393,651	50,388,490	52,839,980
Total commissioned positions	626	634	634	634	634
Total full-time civilians positions	209	204	210	210	210
Total part time civilians positions	4	4	4	4	4
Total FTE positions	838	842	848	848	848